# NEAR EAST SOUTH ASIA CENTER FOR STRATEGIC STUDIES

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Participants engaging in discussion, during an Executive Seminar exercise



## NESA Senior Leadership



Director, Near East South Asia Center for Strategic Studies LTG (ret.) Terry Wolff

Lieutenant General (ret.) Terry Wolff joined the NESA Center after serving as the Director of Strategic Plans and Policy, J-5 for the Joint Staff from September 2011 until December 2013. He retired in February 2014 after completing over 34 years of service. Seven of the last ten years, before NESA, were spent in Washington, D.C. working military strategy and policy matters as well as interagency affairs: first on the Joint Staff as a Colonel; then nearly two years on the National Security Council as a Special Assistant to the President and Senior Director for Iraq and Afghanistan; and over two years as the Joint Staff J5. Director Wolff is also currently serving as the Deputy Special Presidential Envoy for the Global Coalition to Counter ISIL.



Deputy Director,Near East South Asia Center for Strategic Studies David Lamm

David Lamm, is a Distinguished Military Graduate of Canisius College and was commissioned in 1977. Mr. Lamm assumed the duties as the Deputy Director of the NESA Center in 2010 after serving as the Chief of Staff. Mr. Lamm has previously served as the Joint Staff's Chief of Plans and Operations, Operations Directorate from 1997-1999. He was Commander, U.S. Army Central Command, Kuwait and then Chief of Staff, Combined Forces Command. In his last assignment, he served consecutively as Director for Afghanistan and Interagency Coordinator for the Defense Policy Analysis Office in the Office of the Secretary of Defense.



Dean of Faculty and Academic Affairs, Dr. Roger Kangas

Dr. Roger Kangas is the Academic Dean and a Professor of Central Asian Studies at the NESA Center. Previously Dr. Kangas served as a Professor of Central Asian Studies at the George C. Marshall Center for European Security and Deputy Director of the Central Asian Institute at the School of Advanced International Studies (SAIS). Dr. Kangas has been an advisor to the Combatant Commands, NATO/ ISAF, the US Air Force Special Operations School, National Democratic Institute, International Research and Exchanges Board, USAID, and other government agencies on issues relating to Central and South Asia, Russia, and the South Caucasus.



## Director's Note



A special thanks to all of the NESA region countries, alumni, U.S. embassies, and stakeholders for supporting NESA Center programs and providing valuable insights to help solve complex challenges of mutual interest throughout the world-but especially in the NESA region.

With collective efforts, the NESA Center was successful in completing 55 resident programs with participants from 82 countries resulting in 878 new alumniwith the addition of numerous topical seminars and meetings-and engaging 2,057 participants. NESA continues to provide strategic depth and the unique ability to maneuver in the narrative space to Central Command (CENTCOM), Africa Command (AFRICOM), Pacific Command (PACOM), Army Central (ARCENT), and the Joint Staff by executing 22 programs addressing various regional security issues.

NESA Senior and Executive seminars, and numerous DC-based and in-region core programs, continue to generate alumni who can develop policy recommendations consistent with mutual regional goals and objectives, in governments, think-tanks, and non-governmental agencies. Our whole of society approach to solving tough issues such as countering terrorism, gender issues, border security, nuclear security, and human security provide a unique platform where participant and alumni interaction provides USG and NESA region policy-makers significant discussion points, strategic assessments, and key recommendations.

NESA's Track II programs with the University of California at Los Angeles, the University of Ottawa, the Hoover Center at Stanford University, the Middle East Institute, and the International Institute for Strategic Studies continue to consistently provide concrete deliverables benefiting regional and USG policy-makers. These programs provided direct dialogue and access to senior decision-makers regarding such issues as: Israeli Security and Arab-Israeli Peace, US-Iran Nuclear Dialogue, South Asia Regional Security, Middle East-North Africa Security, India-Pakistan Nuclear, and India-Pakistan Military to Military Relations. Additionally, a successful Yemen Track II Strategic Dialogue laid the groundwork for future engagements to address issues facing Yemen.

The "Strategic Studies Network (SSN)" continues to help strengthen civil society in the NESA region by providing NESA and its partners a window into the thinking of "informed outsiders." The 2016 SSN Summit brought together 133 participants and 77 organizations from 35 countries—spanning North Africa, the Middle East, South Asia, East Asia, Central Asia, and Europe. The final conference report can be accessed via http://www.nesa-center.org/wp-content/uploads/2016/04/FINAL-REPORT\_SSN-Summit-2016.pdf

Finally, the NESA Center as a result of its unique relationship with academic institutions in the region allowed students from 45 U.S. universities and 10 regional universities to develop campaigns and social media strategies to counter the violent extremist narrative on social media. This program garnered media coverage from NPR, ABC, Time, Newsweek, Yahoo News and the Frankfurter Allgemeine.

LTG (ret.) Terry Wolff Director, Near East South Asia Center for Strategic Studies



## Foundation Seminars

Our foundation seminars examine broad themes: U.S. foreign policy; the changing strategic environment, an assessment of the campaign against violent extremism; the impact of globalization on regional strategic issues; elements of the national security strategy; and concepts for enhancing cooperation and regional security. Participants have the opportunity to engage with experts from leading academic institutes, think tanks and government agencies.

### **Executive Seminar:**

These flagship courses, held twice each year, seek to stimulate dialogue on strategic issues affecting the Near East South Asia region among national security professionals. Topics include U.S. foreign policy; the current and future regional strategic issues; counterterrorism; the proliferation of weapons of mass destruction; and disaster management. The courses conclude with a case study, the most recent of which focused on responses to traditional and nontraditional security threats, during which participants utilized what had been discussed during the course.

### Senior Executive Seminar:

Tailored to the needs of senior policymakers, and shorter than the executive seminar, this annual course brings flag level military officers and civilian diplomats (ambassadors and assistant ministers) to Washington for workshops focusing on key foreign policy issues currently facing the region.

### Combating Transnational Threats Seminar:

Designed for CT practitioners—those involved in this issue on a daily basis—these seminars seek to build capacity and enhance regional partnerships. Key themes include: defining transnational threats; regional terrorist threats; assessing regional, sub-regional and national responses; tools, strategies and best practices for combating terrorism; strategies for enhancing national and regional cooperation; and a case study/capstone experience. NESA holds an annual CT Senior Executive Seminar for flag officers and their civilian equivalents.



Participants from the NESA region, during a Combating Transnational Threats Seminar

# Program Eligibility

Seminar participants—military and civilian officials in the NESA region or with strategic interest in the region—must be nominated by their respective governments. All nominations are processed through the U.S. Embassy in-country.

Please contact Ms. Stephanie Kay at the NESA Registrar's Office, to find out more information.

E-mail: NESARegistrar@ndu.edu

Phone: 202.685.4062

Fax: 202.685.3210



### Washington New Embassy Orientation



44 new diplomatic staff from the NESA region, after their week-long seminar

WASHINGTON—October 5-9, 2015—The "New Embassy Orientation Program" is the NESA Center's signature

annual program designed specifically for the newly assigned diplomatic community.

In its eight year, the New Embassy Orientation Program continues to be a must-attend seminar for our partners in all NESA region embassies in Washington. This seminar introduced 44 new embassy staffers from 35 countries to the U.S. government, our political landscape, the policy making process, the role of thinktanks, lobbyists and the intelligence community, Congress and the executive branch.



Participants reviewing notes during a lecture

This program links key foreign embassy staff with the NESA Center and provides a background of U.S. Foreign Poli-



Professor Curfiss, a guest lecturer and a local defense attaché after a session

cy goals and objectives to a network of senior diplomatic professionals in Washington.

In addition to lectures and seminars, embassy officials are given the opportunity to network with some of Washington's most influential policymakers, including senior think-tank fellows and congressional staffers. Since 2009, over 300 diplomatic officials have completed this annual course.



## NESA Executive Seminar



43 participants from the second series of the Executive Seminar (ES) in Washington, D.C.

WASHINGTON—August 22-26, 2016—The second iteration of the NESA Center's foundational Executive Seminar, titled "Beyond Sykes-Picot: Systems, States and Societies in the 21st Century," brought together 43 senior diplomats, military officers and researchers from 25 countries throughout the NESA region.

The theme of the seminar focused on the changing nature of the current balance of power, focusing especially on the rise of Russia and China against the de-facto hegemony of the West. The seminar, led by Professor Jennifer Jefferis, was conducted in three parts: defining the global system, assessing contemporary threats and opportunities, and determining the prospects for the future.

Participants were exposed to a variety of critical topics including economic development in the 21st century, understanding cyber-related threats, media revolutions and the security implications of religious extremism.

Subject matter experts including Ambassador Kurt Volker, Executive Director of the McCain Institute for International Leadership and Dr. Maryann Love, Associate Professor at the Catholic University of America lent their expertise on the challenges and opportunities of transnational cooperation.

Additionally, participants were divided



ES participants connecting with each other after a session

into four sub-groups focused on different NESA regions and were required to present their findings on the top issues that region would face over the next 10 years, how they would plan on resolving them, and what potential disputes they would face from other actors in reaching a solution.



## **NESA Senior Executive Seminar**



WASHINGTON— May 9-20, 2016—The NESA Center held its annual Senior Executive Seminar (SES) on Combating Transnational Threats, bringing together 40 senior military (Flag Officers) and diplomatic

SES Participants listening to a presentation from an expert in migration security

(Ambassadors) leaders from 25 different countries throughout the Near East South Asia region. Entitled "Collaboration Against the Common Threat," the SES focused on ways in which participants from the NESA region

can effectively communicate and understand how to mitigate threats across borders. NESA Professor Jack Gill integrated several themes into the seminar including how to counter Daesh, the U.S. political system, cyber-terrorism in social media, as well as regional conflicts.

Participants interacted in breakout sessions and received presentations from a number of DC-based subject matter experts and high-profile speakers such as Jeffery Carroll of the DC Police Department, Minister Helga Barth, German Embassy Political Department and Seth Stodder, Assistant Secretary of Border, Immigration and Policy.

Additionally, participants visited Harper's Ferry,



One of the most important aspects of NESA: stimulating a multicultural dialogue

West Virginia to learn about one of America's earliest "home grown" internal threats. The SES is one of the NESA Center's most senior flagship courses, graduating over 220 alumni in the last 5 years.



Participants learn about one of the most important battlegrounds in American History at Harper's Ferry



## Afghanistan-Pakistan Confidence Building Seminar



Professor John Wood, taking the participants on a D.C. tour to the Lincoln Memorial

WASHINGTON—January 26- February 2, 2016—In an effort to promote an atmosphere that stimulates a cohesive dialogue between multiple partner nations, the NESA Center hosted an Afghanistan-Pakistan Confidence Building Seminar. This program brought together 16 participants from Afghanistan and Pakistan and one representative from the United States for an intensive one week dialogue on countering violence and extremism in the region.



Afghani and Pakistani participants after their dinner with NESA Center Director LTG (ret.) Terry Wolff

The program began with a roundtable discussion on Afghanistan and Pakistan hosted by the Principal Director of South and Central Asia, Office of the Secretary of Defense, Jedidiah Royal. Participants were given a tour of the Pentagon and had several briefings on Iran, border security and the threat of Daesh along the Duran line.

NESA Professors John Wood and Jack Gill guided the seminar and addressed complex issues such as refugees and migration, the current situation in Afghanistan, China in South Asia and India's role in the greater region. NESA Dean Roger Kangas, an expert on Central Asia, Russia, and the South Caucasus, led a workshop on the role Russia plays in South and Central Asia. Wrapping up the seminar, participants were involved in a Border Security Workshop and presented their conclusions to a panel of experts including NESA Deputy Director David Lamm, NESA faculty and embassy officials.



## Afghanistan Civilian-Military Seminar



A mix of civilian and military Afghan participants pose outside the NESA Center entrance WASHINGTON—December 7- 11, 2015—The NESA Center carried out a week-long seminar to forge ties between 20 military and government officials from Afghanistan and to close the gap in their civilian-military relationship.

The seminar, directed by NESA Professor John Wood, began with a brief introduction to the U.S. Government,

national interests and security exercises. Centering on the focal point of the seminar, participants engaged in several sessions dealing with the role of development in national security. These sessions coordinated by NESA Center facul-

ty concentrated on the outcomes of U.S. policy in Afghanistan moving forward after 2016 and approaches to problem-solving using combined branches of government.

Throughout the program, participants were involved in several breakout exercises, led by NESA faculty, designed to simulate situations that would require the cooperation of both the civilian and military branches.

As a venture into the intricacies of American democracy, officials from Afghanistan had an off-site visit to the U.S. Capitol Building and were given a presentation on national-local government relationships by Fairfax County Government policy experts. Officials were divided into groups of mixed government and



The Afghan delegation outside Capitol Hill, after their informative session with retired Congressman Dennis Hertel

military teams and were required to present on their approaches to inclusive government.



During a panel on U.S. policy for Afghanistan post-2016, a participant makes a statement to Professor John Wood



## UAE National Defense College Workshop



UAE NDC students at the National Defense University, before they continued their field study in the U.S.

WASHINGTON—March 14, 2016—28 members of the United Arab Emirates National Defense College (NDC) participated in a workshop with the NESA Center and the National Defense University, during their field study in Washington. NESA Director LTG (ret.) Terry Wolff and Dean Roger Kangas addressed the delegation and gave an overview of the NESA Center as well as an introduction to the Washington D.C. defense community. After the presentation from NESA leadership, participants had a roundtable discussion about current issues and conflicts in the Middle East. The panel featured expert presentations from scholars at the Atlantic Council and the Middle East Institute, as well as Dr. Sam Greene, Assistant Professor at the National Defense College in the UAE.

## Saudi Arabia War College Seminar



Participants listen to a presentation from the Saudi Arabian Defense Attaché

WASHINGTON—March 27-31, 2016—18 participants from the Saudi Arabia War College attended the NESA Center's annual Saudi Arabia War Course. The course, led by NESA Professor David DesRoches, focused on the U.S. national security strategy as well as regionally focused issues like Iran and Daesh. Throughout the week, participants discussed key political problems such as Iran after the nuclear deal, diplomacy as an element of power and the use of media as a policy tool. NESA Director LTG (ret.) Terry Wolff, also the Deputy Special Presidential Envoy for the Global Coalition Against ISIL, gave a briefing on Daesh and the U.S. strategy countering their rise. Presentations were delivered by Middle East experts, think-tank researchers, and former U.S. government policy makers in the region. Participants also briefed senior government officials in meetings on Capitol Hill as well as at the Pentagon.



## International Military Officer's Forum



IMOF participants outside the Capitol building in Washington

WASHINGTON—May 2-6, 2016—The NESA Center held its bi-annual International Military Officer's Forum which brought together 26 senior officers from the U.S. Central Command (headquartered in Tampa, Florida). The theme of the seminar, presidential politics and coalition security, provided an outlet for participants to discuss how

ongoing regional conflicts affect the U.S. national security strategy.

This one-week course in partnership with U.S. Central Command, highlights the NESA Center's commitment to upholding international security and cooperation at the highest levels with our allies and Combatant Commands. Relevant topics addressed during the course included the conflict in Syria, Daesh, security dynamics in South Asia and the relationship between journalism and politics.

Additionally, participants received an informative discussion on the state of congressional relations from former U.S. Representative Dennis Hertel. Course Director and NESA professor Dr. Richard Russel also



Participants furthering their understanding with subject matter experts

brought in high-profile speakers such as former Under Secretary of State Paula Dobriansky and LTG (ret.) Dave Bar-



Participants studying course material during their session

no, to lend their expertise on Russian foreign affairs and the influence of the think-tank community on U.S. politics.



### Levant Counter-terrorism Seminar



AMMAN, Jordan— February 7-11, 2016-The NESA Center in coordination with the Royal Institute for Inter-

Security professionals in the Levant discuss ways in which to counter violent extremism and terror

Faith Studies (RIIFS), held a counter-terrorism seminar in Jordan. The course provided military and civilian leaders an opportunity to foster a dialogue with regional security professionals about the human security element of countering violent extremism.

Over a dozen security professionals in the Levant participated in the week-long conference and discussed pressing topics such as developing grass-roots programs that address at-risk populations, developing credible counter-narratives and providing educational opportunities for those affected by conflicts. Chairman of the RIIFS, HRH Prince El Hassan bin Talal who was a featured speaker in the conference, called for a holistic approach to countering extremism, stressing on the need for inter-faith dialogue.

# Strategic Forum on Gulf Security

DOHA, Qatar-September 25, 2016-The NESA Center collaborated with the Center for International and Regional Studies (CIRS) at Georgetown University's campus in Doha, Qatar to hold a "Strategic Forum on Gulf Security."

This partnership is the first that the NESA Center has ever undertaken with American an university in the Gulf.

The Strategic was Forum



Diplomats and Gulf policy professionals involved in a roundtable discussion on security

designed to allow regional experts an opportunity to exchange professional assessments of pressing security issues in the Gulf. The forum featured about 30 speakers and attendees including many representatives from the diplomatic community in Doha. NESA Center faculty experts who contributed to the proactive dialogue included Professors Gawdat Bahgat, Daniel Baltrusaitis, Cynthia Pritchett, and Richard Russell.

During the forum, participants discussed a variety of issues ranging from the balance of power between key strategic states including Qatar, the United Arab Emirates, and Iran, as well as the ongoing war in Yemen, the Iran nuclear agreement and the threat of cyber-attacks.

Representatives from the embassies of Japan, the U.S., South Africa, and Austria participated in the Forum as well. Scholars from Qatar University, Brookings Institution, and Kings College London also contributed their expertise.



## Tunisia National Defense Institute Seminar



WASHINGTON—January 26—February 6, 2016—The NESA Center conducted its annual Tunisian National Defense Institute National Security Seminar. During two weeks of deliberation, 17 participants from several Tunisian government agencies focused on national security,

Tunisia NDI participants pose inside the Lincoln Memorial, during their D.C. tour

radicalism, diplomacy and the rule of law.

Participants engaged in several discussions which focused on bilateral military cooperation, the balance of power between governments, the effect of the media, and national security decision-making. NESA Director LTG (ret.) Terry Wolff addressed participants on the ways in which to counter terrorism, focusing specifically on North Africa and the Levant.

These sessions were guided by think-tank experts, researchers, senior US civilian and military government leaders as well as NESA Center faculty. Participants had an informative discussion with Former Congressman Dennis Hertel about the role of the legislature and the U.S. government. Tunisian Ambassador to the U.S., Faycal Gouia, gave a special presentation on U.S.-Tunisia bilateral relations and the Tunisian diaspora in the U.S.

# U.S.-South Asia Leader Engagement Program

Cambridge, MASSACHUSETTS —April 24-29, 2016—The NESA Center and the Harvard Kennedy School held a joint U.S.-South Asia Leader Engagement Program for 35 senior members of government agencies, embassies and research institutions across South Asia and the United States.



South Asian leaders at Harvard University's Kennedy School

The seminar addressed crucial topics such as the political and security landscape of South Asia, the U.S. perspective on South Asian security, regional trade, the fragility of the eco-system, climate change, as well as extremism and resource security in the region.

Throughout the seminar, participants engaged in several strategic relationship-building exercises to further strengthen multilateral ties. NESA Center Professors LTC Lance Jacobsen, Dr. Robert Boggs, and Brianne Todd along with several former senior U.S. government officials and country experts presented substantive discussions and fostered an environment that enabled leaders in South Asia to build long-lasting relationships.









TUNIS, Tunisia—September 6-9, 2016—The Near East South Asia Center for Strategic Studies in partnership with U.S. Africa Command held a Capstone and Wrap-up Strategic Review Workshop in Tunis, Tunisia.

The workshop highlighted the "best of the best" from workshops and programs held by NESA throughout fiscal year 2016. "The Capstone acts as a barometer to recap and capture progress and attitudes/outlooks in the region," said Anne Moisan, associate professor at NESA. More than 30 participants from Tunisia, Algeria, Libya, Morocco, Niger, and the United States attended the event.

"Since the issues we address in the workshop series are multi-dimensional and complex societal issues, having a good representation across society in the various countries is important to us and is at the heart of all our work with AFRI-COM," Moisan said. Throughout the fiscal year NESA programs focused on topics including radicalization, border security, counter-terrorism, and illicit commons such as drugs, guns and people.



More than 30 participants from North Africa and the U.S. including U.S. AFRICOM officials attended the workshop

"Security has evolved over the years in North Africa-Sahel to blur the lines between hard and soft security issues especially highlighted in the post-revolution era," Moisan said. During the workshop, attendees participated in nonattribution informal discussions, shared experiences and proposed solutions/initiatives to some of the issues facing their countries and the region. Several themes that were included in the discussions were the need for good governance and how to reform and reintegrate returning fighters into society.

Though a capstone "pilot" workshop was held in 2015, this is the first year that a significant numbers of AFRICOM staff have had a more active role in the workshop and participated as commentators on the various discussions. "The ultimate goal of the program is to allow for the formulation of do-able, executable and practical regional solutions to regional problems," Moisan said.

One of the attendees used a popular Tunisian saying to sum up the benefits of the workshop. "Two opinions are better than one opinion...synergy really does work," he said.



## Strategic Studies Network Summit



ANKARA, Turkey—March 31- April 3, 2016—The Strategic Studies Network (SSN) held its annual Strategic Studies Summit in Ankara, Turkey, in partnership with the Center for Middle Eastern Strategic Studies (ORSAM). Entitled, "The NESA Region in 2020", the Summit focused on identifying pressing security concerns

in the NESA region and analyzing strategic changes that will shape the future of the region. The Summit brought together 139 participants from 36 countries and 86 different organizations.

Four plenary sessions were held during the conference. World-renowned experts from various international research

institutions, including the Russian Center for Policy Studies (PIR Center), the Centre for European Policy Studies (CEPS), the Regional Centre for Strategic Studies - Sri Lanka, the Al-Nahrain Center for Strategic Studies and several universities, presented their research and experience on the panels. The conference covered the following topics in plenary sessions: Global Powers and the International Setting, Refugees and Migration Trends, ISIS and Radicalism in the NESA Region, and the Emerging Economic Landscape in the NESA Region.



A panel of experts including NESA Professor Dr. Gawdat Bahgat address the SSN audience

5 working group sessions were scheduled in-between panels for each of the NESA sub-regions, including North Africa, the Gulf, South Asia, Central Asia, and the Levant. As the conference came to a conclusion, a final plenary session was held to provide an opportunity to share any final thoughts and farewell remarks.



Close to 140 researchers, government officials and policy-makers attended the SSN Strategic Summit in Ankara



# Central Asia-Afghanistan Security Seminar



WASHINGTON—August 22-26, 2016—The NESA Center's Central Asia and Afghanistan Security Executive Seminar took place for the fifth straight year, bringing together 16 participants from Afghanistan, Kazakhstan, Kyrgyzstan and Tajikistan.

This seminar sought to strengthen security cooperation between several Central Asian States, Afghanistan and



Participants at Voice of America headquarters, meeting with Central Asian international broadcasters

the U.S. NESA Professor Brianne Todd brought in several subject matter experts, including the Senior Officer for Central Asia at USAID Dr. Eric Rudenshiold, and Former U.S. Ambassador to Tajikistan, Grant Smith, to provide first-hand knowledge of the region and analyze future growth in critical areas.

Participants discussed pertinent topics such as the collapse of the Soviet Union and the subsequent period of conflict,



Professor Brianne Todd leading an interactive roundtable discussion

the evolution of U.S. security cooperation with Central Asia, the policy implications of connecting South and Central Asia and ongoing regional security threats. At the conclusion of the course, participants presented future forecast scenarios to a panel of experts including Former U.S. Ambassador to Uzbekistan, Richard Norland, Director for Central Asia at the Office of the Under Secretary of Defense for Policy, Clark Adams, and NESA Dean Roger Kangas.



## **Regional Center Cooperation**

The NESA Center is one of five regional centers within the Department of Defense community. The regional centers utilize academic forums to build strong, sustainable international networks of security leaders.

Through enhanced policy understanding and mutually supporting approaches to security challenges, the NESA Center contributes to international security cooperation within the Near East and South Asia region.

The NESA Center, located on the campus of the National Defense University at Fort Lesley J. McNair, is proud to partner with the William J. Perry Center for Hemispheric Defense, the Africa Center for Security Studies, the Asia-Pacific Center for Security Studies, and the George C. Marshall European Center for Security Studies to uphold the mission of the U.S. Department of Defense.

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## Social Media

Be sure to follow our social media outlets, and keep up-to-date with the latest NESA Center news



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youtube.com/NESACENTER



# NESA Center Alumni By Region

		Alumni 2000-2016, As of Oct. 2016			Total: 7,416				
AFRICOM		CENTCOM		EUCOM		EUCOM Ct.		PACOM	
Algeria	117	Afghanistan	320	Albania	8	Luxembourg	1	Australia	12
Angola	1	Bahrain	27	Armenia	38	Macedonia	3	Bangladesh	192
Benin	1	Egypt	242	Austria	6		1	Bhutan	22
Burkina Faso Burundi	3	Iran	3	Azerbaijan	37	Montenegro	1	Brunei	1
Cameroon	2			,		Netherlands	16	China	12
Chad	19	Iraq	270	Bosnia-Herzegovina	4	Norway	10	India	
Djibouti	8	Jordan	259	Bulgaria	8	Palest	135		194
Ethiopia	2	Kazakhstan	75	Belgium	6	Authority		Japan	9
Ghana	4	Kuwait	37	Croatia	5	Poland	14	South Korea	18
Guinea-Bissau	3	Kyrgyzstan	58	Cyprus	4	Portugal	3	Maldives	55
Kenya	5	Lebanon		Czech Republic		Romania	24	Mongolia	10
Libya	57		455	*	5	Russia	8	Myanmar	3
Mali	5	Oman	147	Denmark	12	Serbia	2	Nepal	189
Mauritania	103	Pakistan	429	Estonia	5			New Zealand	9
Morocco	239	Qatar	196	Finland	9	Slovak Republic	3		2
Niger	15	Saudi Arabia	297	France	40	Spain	44	Philippines	
Nigeria	7	Syria	5	Georgia	12	_		Singapore	13
Senegal Somalia	1 2	,				Sweden	7	Sri Lanka	155
South Africa	2	Tajikistan	81	Germany	18	Switzerland	3	Thailand	4
Tanzania	4	Turkmenistan	56	Greece	13	Turkey	222	Tonga	3
Togo	1	U.A.E.	250	Hungary	7	Ukraine	17	Total: 90	3
Tunisia	367	Uzbekistan	72	Israel	188	United	47	SOUTHCON	A C+
Uganda	4	Yemen	377	Italy	56	Kingdom			<b>-</b>
Total: 978		Total: 3,6	56	Kosovo	3	Total: 1,050		El Salvador	8
NORTHCOM		10tal. 5,050		Latvia 2	SOUTHCOM		Jamaica	1	
United States	779							Mexico	2
				Lithuania	4	Argentina	3	Panama	1
Canada 23					Barbados	1	Peru	1	
Total: 802					Brazil	2	Total: 27	7	
						Colombia	6		
						Dominica Rep.	2		

## Female Alumni in 2016

In 2016, the NESA Center produced a higher percentage of new female alumni for all programs than in the previous 2 fiscal years. The NESA Center is dedicated to strengthening international security cooperation while providing the opportunity for female leaders to advance as well.

Year	Female	Male	Percentage
2016	94	785	10.7%
2015	53	591	8.2%
2014	67	698	8.8%



## FY 2017 NESA Programs

### NESA Executive Seminar (ES 01-17), 24 OCT – 04 NOV 2016

### "The Security Implications of Economic Development in the NESA Region"

### Participants: LTC/COL level and civilian equivalents

This seminar will examine issues of 'connectivity, competition, and cooperation' in the areas of economic development and trade. This is important for countries that ar*e* emerging from conflict situations, those that are facing sanctions and embargoes, and those that need to focus on internal aspects of stability within the NESA region.

### NESA Senior Executive Seminar (SES 01-17), 27 FEB – 03 MAR 2017

#### "The New Administration Takes the Helm"

#### Participants: Flag officers and civilian equivalents

In January 2017, the Obama administration will officially end, and a new leadership will take over. Who this new administration is, and what might be their priorities, will be the focus of this seminar – especially important for senior officials who work with American counterparts on a regular basis.

### NESA Executive Seminar (ES 02-17), 11-24 MAR 2017

### "New Security Challenges within the NESA Region"

### Participants: LTC/COL level and civilian equivalents

This seminar will examine the traditional and non-traditional threats to NESA countries. Groups like Da'esh (ISIS) will remain problematic. But other challenges, ranging from human security issues to bilateral disputes need to be prioritized and addressed. Comparing these challenges within the NESA region will the focus of this seminar.

NESA Combating Transnational Threats Senior Executive Seminar (CT 01-17, CTFP), 08-19 MAY 2017 "Major Regional and Non-Regional Actors' Approaches to Countering Violent Extremism" Participants: COL/Flag officers and civilian equivalents

This seminar will look at the strategies countries within the NESA region are using to counter violent extremist organizations. Are there similar methods and collaboration? Part of the seminar will focus on how non-regional actors play a role in addressing violent extremist organizations within the NESA region and beyond.

### NESA Executive Seminar (ES 03-17), 11-22 SEP 2017

"Beyond 'Whole of Government' Approaches to Regional Security"

Participants: CPT to LTC and civilian equivalents (Junior Course)

Traditionally, 'security' is the domain of specific ministries within governments. Over time, many governments within the NESA region have adopted a 'whole of government' approach, or at least have attempted to do so. This seminar will compare and contrast these approaches, while considering the impact of a 'whole of society' approach.

NEAR EAST SOUTH ASIA CENTER FOR STRATEGIC STUDIES Fort Lesley J. McNair 300 5th SW Washington, DC 20319-5066



REGISTRAR'S OFFICE MS. STEPHANIE KAY TELEPHONE: 202-685-4062 FAX: 202-685-3210 WEBSITE: nesa-center.org

